

Tasman Council Long-term Financial Plan
Summary of Financial Performance and Position for the Years Ending 30 June 2017 to the 30 June 2037

Year Ending 30 June:	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	
	Year 0	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20	
	Actual	Actual	Actual	Budget	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	
Revised 24/6/2020	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Operating Revenues	6,555	6,635	6,603	6,915	7,010	7,233	7,406	7,582	7,768	7,959	8,155	8,357	8,564	8,774	8,993	9,217	9,449	9,686	9,931	10,182	10,426	
LESS - Operating Expenses	5,291	5,963	5,925	6,849	6,952	7,235	7,387	7,577	7,750	7,903	8,061	8,218	8,379	8,544	8,714	8,887	9,065	9,247	9,434	9,626	9,822	
Operating Surplus/(Deficit) before Capital Amounts	1,264	672	678	66	58	(2)	19	5	18	56	94	139	185	229	279	330	384	439	496	556	603	
LESS: Net Outlays on Existing Assets																						
Capital Expenditure on Renewal or Replacement of Existing Assets	2,652	2,404	4,686	4,584	3,270	1,605	1,605	1,605	1,605	1,605	1,605	1,605	1,756	1,605	1,605	1,605	1,605	1,605	1,605	1,605	2,281	1,605
LESS - Depreciation, Amortisation & Impairment	(1,212)	(1,706)	(1,719)	(1,994)	(1,964)	(1,937)	(1,936)	(1,934)	(1,933)	(1,933)	(1,933)	(1,933)	(1,933)	(1,933)	(1,933)	(1,933)	(1,933)	(1,933)	(1,933)	(1,933)	(1,933)	(1,933)
Less Proceeds from Sale of Replaced Assets	(54)	502	(23)	(25)	(15)	(15)	(15)	(15)	(15)	(15)	(15)	(15)	(15)	(15)	(15)	(15)	(15)	(15)	(15)	(15)	(15)	(15)
Net Outlays on Existing Assets	1,387	1,200	2,944	2,565	1,291	(347)	(346)	(344)	(343)	(343)	(343)	(343)	(192)	(343)	(343)	(343)	(343)	(343)	(343)	(343)	333	(343)
LESS: Net Outlays on New or Upgraded Assets																						
Capital Expenditure on New/Upgraded Assets	1,359	396	1,655	3,687	2,218	450	582	272	272	272	272	272	272	272	272	272	272	272	272	272	272	272
less Amounts Specifically for New/Upgraded Assets	(500)	(386)	(2,143)	(3,599)	(1,416)	(208)	(208)	(208)	(208)	(208)	(208)	(208)	(208)	(208)	(208)	(208)	(208)	(208)	(208)	(208)	(208)	(208)
less Proceeds from Sale of Surplus Assets	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Net Outlays on New or Upgraded Assets	859	10	(488)	88	802	242	374	64	64	64	64	64	64	64	64	64	64	64	64	64	64	64
EQUALS: Net Lending / (Borrowing) / CASH used for Financial Year	(981)	(538)	(1,778)	(2,587)	(2,035)	103	(9)	285	297	336	374	418	313	509	558	610	663	718	776	159	883	

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Year Ending 30 June:	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
<i>Revised 24/6/2020</i>	Year 0	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
	Actual	Actual	Actual	Budget	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Revenue																					
Rates	4,392	4,782	4,945	5,138	5,145	5,274	5,405	5,541	5,679	5,821	5,967	6,116	6,269	6,425	6,586	6,751	6,919	7,092	7,270	7,451	7,638
Statutory Fees & Fines	120	139	106	164	176	180	185	190	194	199	204	209	214	220	225	231	237	243	249	255	261
User Fees	415	532	308	147	130	133	137	140	143	147	151	155	158	162	166	171	175	179	184	188	193
Grants	1,399	973	970	984	1,179	1,203	1,227	1,251	1,276	1,302	1,328	1,354	1,381	1,409	1,437	1,466	1,495	1,525	1,556	1,587	1,619
Contributions - Cash	14	(4)	13	15	10	10	11	11	11	11	12	12	12	12	13	13	13	14	14	14	15
Investment revenue from Water Corp	15	15	10	10	0	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10
Investment Income	113	122	142	80	65	111	112	111	117	123	130	138	147	154	164	176	189	203	218	234	238
Other	87	76	109	377	305	313	320	328	337	345	354	363	372	381	390	400	410	420	431	442	453
Total Operating Revenue	6,555	6,635	6,603	6,915	7,010	7,233	7,406	7,582	7,768	7,959	8,155	8,357	8,564	8,774	8,993	9,217	9,449	9,686	9,931	10,182	10,426
Operating Expenses																					
Employee Benefits	1,148	1,104	1,230	1,449	1,561	1,600	1,640	1,681	1,723	1,766	1,810	1,856	1,902	1,949	1,998	2,048	2,099	2,152	2,206	2,261	2,317
Materials & Services	2,546	2,566	2,365	2,692	2,673	2,746	2,839	2,966	3,073	3,157	3,244	3,329	3,417	3,506	3,598	3,692	3,788	3,887	3,988	4,092	4,198
Depreciation	1,191	1,698	1,689	1,763	1,773	1,937	1,936	1,934	1,933	1,933	1,933	1,933	1,933	1,933	1,933	1,933	1,933	1,933	1,933	1,933	1,933
Finance Charges	20	24	13	21	20	4	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other	386	571	628	924	925	948	972	996	1,021	1,047	1,073	1,100	1,127	1,155	1,184	1,214	1,244	1,275	1,307	1,340	1,373
Total Operating Expenses	5,291	5,963	5,925	6,849	6,952	7,235	7,387	7,577	7,750	7,903	8,061	8,218	8,379	8,544	8,714	8,887	9,065	9,247	9,434	9,626	9,822
Operating Surplus / (Deficit)	1,264	672	678	66	58	(2)	19	5	18	56	94	139	185	229	279	330	384	439	496	556	603
Physical Resources Free of Charge	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Amounts specifically for new or upgraded assets (Capital Grants)	500	386	2,143	3,602	1,416	208	208	208	208	208	208	208	208	208	208	208	208	208	208	208	208
Net gain/(loss) on disposal	26	(502)	23	25	15	15	16	16	17	17	17	18	18	19	19	20	20	21	21	22	22
Share of net profits - Joint Ventures	75	59	313	22	22	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Net Surplus / (Deficit)	1,865	615	3,157	3,715	1,511	221	243	229	242	281	320	365	411	456	506	558	612	668	726	786	834
Other Comprehensive Income	7,970	10	255	313	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Comprehensive Income	9,835	625	3,412	4,028	1,511	221	243	229	242	281	320	365	411	456	506	558	612	668	726	786	834

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As at 30 June:	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
Revised 24/6/2020	Year 0 Actual	Year 1 Actual	Year 2 Actual	Year 3 Budget	Year 4 Budget	Year 5 Plan	Year 6 Plan	Year 7 Plan	Year 8 Plan	Year 9 Plan	Year 10 Plan	Year 11 Plan	Year 12 Plan	Year 13 Plan	Year 14 Plan	Year 15 Plan	Year 16 Plan	Year 17 Plan	Year 18 Plan	Year 19 Plan	Year 20 Plan
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
ASSETS																					
Financial Assets																					
Cash and Cash Equivalents	3,670	4,027	4,994	2,349	3,265	3,328	3,294	3,580	3,876	4,212	4,585	5,005	5,318	5,826	6,384	6,994	7,657	8,375	9,152	9,311	10,193
Cash Investment Reserve	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Trade & Other Receivables	318	445	533	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333
Financial Assets	700	700	950	950	950	950	950	950	950	950	950	950	950	950	950	950	950	950	950	950	950
Inventories	1	2	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Assets	137	132	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42
Total Financial Assets	6,826	7,306	8,519	5,674	6,590	6,653	6,619	6,905	7,201	7,537	7,910	8,330	8,643	9,151	9,709	10,319	10,982	11,700	12,477	12,636	13,518
Non Financial Assets																					
Investment in Copping	405	465	778	797	817	838	859	880	902	925	948	972	996	1,021	1,046	1,072	1,099	1,127	1,155	1,184	1,213
Investment in Water Corp	792	802	929	952	952	952	952	952	952	952	952	952	952	952	952	952	952	952	952	952	952
Investment in Bendigo Bank	20	20	20	20	20	20	20	20	20	20	20	20	20	20	20	20	20	20	20	20	20
Property, Infra, Plant & Equip	56,897	56,768	58,204	64,791	68,322	68,424	68,660	68,588	68,517	68,445	68,374	68,302	68,382	68,310	68,239	68,167	68,096	68,025	67,953	68,558	68,486
Intangible Assets	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Non Financial Assets	58,114	58,055	59,931	66,561	70,111	70,234	70,491	70,440	70,391	70,342	70,294	70,246	70,350	70,303	70,257	70,212	70,167	70,123	70,080	70,714	70,672
Total Assets	64,940	65,361	68,450	72,235	76,701	76,887	77,110	77,345	77,592	77,878	78,204	78,575	78,992	79,454	79,966	80,531	81,149	81,824	82,557	83,350	84,190
LIABILITIES																					
Current Liabilities																					
Trade & Other Payables	532	377	196	85	85	85	85	85	85	85	85	85	85	85	85	85	85	85	85	85	85
Borrowings	46	49	49	49	49	19	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Provisions	158	164	259	225	225	225	225	225	225	225	225	225	225	225	225	225	225	225	225	225	225
Other Current Liabilities	17	12	46	46	46	46	46	46	46	46	46	46	46	46	46	46	46	46	46	46	46
Total Current Liabilities	753	602	550	405	405	375	356	356	356	356	356	356	356	356	356	356	356	356	356	356	356
Non-current Liabilities																					
Borrowings	215	166	117	68	19	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Provisions	160	155	58	58	58	58	58	58	58	58	58	58	58	58	58	58	58	58	58	58	58
Other Non-current Liabilities	5	6	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Non-current Liabilities	380	327	175	126	77	58	58	58	58	58	58	58	58	58	58	58	58	58	58	58	58
Total Liabilities	1,133	929	725	531	482	433	414	414	414	414	414	414	414	414	414	414	414	414	414	414	414
Net Assets	63,807	64,432	67,725	71,704	76,219	76,454	76,696	76,931	77,178	77,464	77,790	78,161	78,578	79,040	79,552	80,117	80,735	81,410	82,143	82,936	83,776
EQUITY																					
Accumulated Surplus	20,291	20,906	24,063	27,778	29,289	29,510	29,753	29,982	30,224	30,506	30,825	31,190	31,601	32,057	32,563	33,121	33,733	34,401	35,126	35,912	36,745
Asset Revaluation Reserves	43,516	43,526	43,662	43,975	43,975	43,975	43,975	43,975	43,975	43,975	43,975	43,975	43,975	43,975	43,975	43,975	43,975	43,975	43,975	43,975	43,975
Other Reserves	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Equity	63,807	64,432	67,725	71,753	73,264	73,485	73,728	73,957	74,199	74,481	74,800	75,165	75,576	76,032	76,538	77,096	77,708	78,376	79,101	79,887	80,720
Total Outstanding Borrowings / (Cash & Cash equivalents) discounted for effects of inflation																					
Annual Inflation (cpi) rate	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Total Borrowings / (Cash & Cash Equivalents)	(3,409)	(3,812)	(2,034)	553	2,588	2,484	2,493	2,208	1,911	1,575	1,202	783	470	(39)	(597)	(1,207)	(1,870)	(2,588)	(3,364)	(3,523)	(4,406)
Borrowings in real values	(3,409)	(3,812)	(2,034)	553	2,588	2,484	2,493	2,208	1,911	1,575	1,202	783	470	(39)	(597)	(1,207)	(1,870)	(2,588)	(3,364)	(3,523)	(4,406)
Cumulative Discount	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
P.a. Increase	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

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	Year 0	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
Revised 24/6/2020	Actual	Actual	Actual	Budget	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Maintenance expenditure required in accordance with the AMP to maintain existing assets:																					
Roads & Footpaths	1,102	1,090	1,117	1,145	1,174	1,203	1,233	1,264	1,296	1,328	1,361	1,395	1,430	1,466	1,503	1,540	1,579	1,618	1,659	1,700	1,743
Storm Water	0	95	97	100	102	105	107	110	113	116	119	122	125	128	131	134	138	141	145	148	152
Bridges	65	50	51	53	54	55	57	58	59	61	62	64	66	67	69	71	72	74	76	78	80
Buildings	106	193	198	203	208	213	218	224	229	235	241	247	253	260	266	273	280	287	294	301	309
Reserves & Cemeteries	48	119	122	125	128	131	135	138	141	145	149	152	156	160	164	168	172	177	181	186	190
Plant & Equipment	105	108	111	113	116	119	122	125	128	132	135	138	142	145	149	153	156	160	164	168	173
Other Non Current Assets	0	10	10	11	11	11	11	12	12	12	12	13	13	13	14	14	14	15	15	16	16
Total	1,426	1,665	1,707	1,749	1,793	1,838	1,884	1,931	1,979	2,029	2,079	2,131	2,185	2,239	2,295	2,353	2,411	2,472	2,533	2,597	2,662
Maintenance expenditure actually included in the LTFP to maintain existing assets:																					
Roads & Footpaths	1,102	1,090	1,117	1,145	1,174	1,203	1,233	1,264	1,296	1,328	1,361	1,395	1,430	1,466	1,503	1,540	1,579	1,618	1,659	1,700	1,743
Storm Water	0	95	97	100	102	105	107	110	113	116	119	122	125	128	131	134	138	141	145	148	152
Bridges	65	50	51	53	54	55	57	58	59	61	62	64	66	67	69	71	72	74	76	78	80
Buildings	106	193	198	203	208	213	218	224	229	235	241	247	253	260	266	273	280	287	294	301	309
Reserves & Cemeteries	89	119	122	125	128	131	135	138	141	145	149	152	156	160	164	168	172	177	181	186	190
Plant & Equipment	105	108	111	113	116	119	122	125	128	132	135	138	142	145	149	153	156	160	164	168	173
Other	25	10	10	11	11	11	11	12	12	12	12	13	13	13	14	14	14	15	15	16	16
Total	1,492	1,665	1,707	1,749	1,793	1,838	1,884	1,931	1,979	2,029	2,079	2,131	2,185	2,239	2,295	2,353	2,411	2,472	2,533	2,597	2,662
Capital Expenditure projected as required in the AMP on Renewal or Replacement of Existing Assets:																					
Roads & Footpaths - Sealed	1,508	1,256	735	735	735	735	735	735	735	735	735	735	735	735	735	735	735	735	735	735	735
Roads - Unsealed	0	0	290	290	290	290	290	290	290	290	290	290	290	290	290	290	290	290	290	290	290
Storm Water	56	64	56	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70
Bridges	332	239	106	0	290	0	0	0	0	0	80	104	358	62	40	0	0	0	0	883	0
Buildings	109	138	62	127	127	127	127	127	127	127	127	127	127	127	127	127	127	127	127	127	127
Plant & Equipment	223	254	469	176	176	176	176	176	176	176	176	176	176	176	176	176	176	176	176	176	176
Other Non Current Assets	424	0	1	207	207	207	207	207	207	207	127	103		145	167	207	207	207	207	207	207
Total	2,652	1,951	1,719	1,605	1,895	1,605	1,605	1,605	1,605	1,605	1,605	1,605	1,756	1,605	1,605	1,605	1,605	1,605	1,605	2,281	1,605

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	Year 0	Year 1	Year 2	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 10	Year 10	Year 10	Year 10	Year 10	Year 10	Year 10	Year 10	Year 10	Year 10	Year 10	Year 10	Year 10
Revised 24/6/2020	Actual	Actual	Actual	Budget	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Capital Expenditure on Renewal or Replacement of Existing Assets:																						
Roads & Footpaths	1,508	1,256	2,884	2,925	820	735	735	735	735	735	735	735	735	735	735	735	735	735	735	735	735	735
Unsealed Roads	0	727	723	250	139	290	290	290	290	290	290	290	290	290	290	290	290	290	290	290	290	290
Drainage	56	64	0	211	225	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70
Bridges & Jetties	332	30	160	0	0	0	0	0	0	0	80	104	358	62	40	0	0	0	0	883	0	0
Buildings	109	81	464	797	1,800	127	127	127	127	127	127	127	127	127	127	127	127	127	127	127	127	127
Plant & Equipment	223	246	390	224	189	176	176	176	176	176	176	176	176	176	176	176	176	176	176	176	176	176
Other Non Current Assets	424	0	65	177	97	207	207	207	207	207	127	103	0	145	167	207	207	207	207	0	207	207
Total	2,652	2,404	4,686	4,584	3,270	1,605	1,605	1,605	1,605	1,605	1,605	1,605	1,756	1,605	1,605	1,605	1,605	1,605	1,605	2,281	1,605	1,605
Depreciation, Amortisation & Impairment - Existing and Replaced Assets																						
Roads & Footpaths	731	1,034	1,019	1,193	1,193	1,193	1,193	1,193	1,193	1,193	1,193	1,193	1,193	1,193	1,193	1,193	1,193	1,193	1,193	1,193	1,193	1,193
Bridges & Jetties		194	203	233	233	233	233	233	233	233	233	233	233	233	233	233	233	233	233	233	233	233
Drainage		7	8	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38
Buildings	129	131	133	133	133	133	133	133	133	133	133	133	133	133	133	133	133	133	133	133	133	133
Plant & Equipment	189	173	175	207	207	207	207	207	207	207	207	207	207	207	207	207	207	207	207	207	207	207
Other Non Current Assets	142	159	151	124	124	124	124	124	124	124	124	124	124	124	124	124	124	124	124	124	124	124
Total	1,191	1,698	1,689	1,928	1,928	1,928	1,928	1,928	1,928	1,928	1,928	1,928	1,928	1,928	1,928	1,928	1,928	1,928	1,928	1,928	1,928	1,695
Depreciation, Amortisation & Impairment - NEW Assets																						
Roads & Footpaths	18	4	0	22	16	6	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	2
Bridges & Jetties																						
Storm Water	0	1	7	6	0	3	3	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Buildings	0	1	22	37	20	0	0	0	1	1	1	1	1	1	1	1	1	1	1	1	1	0
Sports and Recreation Facilities	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Plant & Equipment	3	2	1	1	0	1	1	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Non Current Assets	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total	21	8	30	66	36	9	8	6	5	5	5	5	5	5	5	5	5	5	5	5	5	2
Proceeds from Sale of Replaced Assets:																						
Motor Vehicles	54	(502)	23	25	15	15	15	15	15	15	15	15	15	15	15	15	15	15	15	15	15	15
Major Plant																						
Other 1																						
Other 2																						
Total	54	(502)	23	25	15	15	15	15	15	15	15	15	15	15	15	15	15	15	15	15	15	15

Tasman Council Long-term Financial Plan
Summary of Financial Performance and Position for the Years Ending 30 June 2017 to the 30 June 2037

Year Ending 30 June:	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
Revised 24/6/2020	Year 0	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
	Actual	Actual	Actual	Budget	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
NEW																					
Capital Expenditure on New/Upgraded Assets:																					
Roads & Footpaths	882	217	0	1,118	805	285	232	232	232	232	232	232	232	232	232	232	232	232	232	232	232
Bridges & Jetties	0		0	292	210	0	185														
Drainage	0	33	355	306	0	150	150	25	25	25	25	25	25	25	25	25	25	25	25	25	25
Buildings	18	49	1,107	1,836	1,000																
Sports and Recreation Facilities	0	11	78	118	200																
Plant & Equipment	50	31	15	17	3	15	15	15	15	15	15	15	15	15	15	15	15	15	15	15	15
Other Non Current Assets	409	55	100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total:	1,359	396	1,655	3,687	2,218	450	582	272	272	272	272	272	272	272	272	272	272	272	272	272	272
Available to Spend			(127)	896	26	587	577	542	554	593	631	675	570	766	815	867	920	975	1,033	416	1,140
Physical assets received free of charge																					
Roads & Footpaths																					
Storm Water																					
Water Supply & W'water Disposal																					
Buildings																					
Sports and Recreation Facilities																					
Plant & Equipment																					
Other Non Current Assets																					
Total:	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Year Ending 30 June:	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
	Year 0	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
	Actual	Actual	Actual	Budget	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Amounts Specifically for New/Upgraded Assets:																					
Grant Funding 1 (RTR)	500	386	386	208	208	208	208	208	208	208	208	208	208	208	208	208	208	208	208	208	208
Grant Funding 2			1,757	3,391	1,208																
Contributions																					
Subsidies																					
Other																					
Total:	500	386	2,143	3,599	1,416	208	208	208	208	208	208	208	208	208	208	208	208	208	208	208	208
Proceeds from Sale of Surplus Assets:																					
Land																					
Plant & Equipment																					
Buildings																					
Other Surplus Asset 1																					
Other Surplus Asset 2																					
Total:	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Tasman Council Long-term Financial Plan
 Summary of Financial Performance and Position for the Years Ending 30 June 2017 to the 30 June 2037

KEY FINANCIAL INDICATORS. Year Ending 30 June: NB: Table shows the movement from one year to the next	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	
	Year 0	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20	
	Actual \$'000	Actual \$'000	Actual \$'000	Budget \$'000	Budget \$'000	Plan \$'000	Plan \$'000	Plan \$'000	Plan \$'000	Plan \$'000	Plan \$'000	Plan \$'000	Plan \$'000	Plan \$'000	Plan \$'000	Plan \$'000	Plan \$'000	Plan \$'000	Plan \$'000	Plan \$'000	Plan \$'000	Plan \$'000
Operating Surplus Ratio %	3%	-11%	12%	-12%	-2%	-1%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Operating Surplus Ratio Target Min%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Operating Surplus Ratio Target Max%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Net Financial Liabilities Ratio %	180%	16%	11%	-186%	-13%	1%	2%	-2%	-2%	-2%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Net Fin Liabilities Ratio Target Min%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Net Fin Liabilities Ratio Target Max%	-50%	-50%	-50%	-50%	-50%	-50%	-50%	-50%	-50%	-50%	-50%	-50%	-50%	-50%	-50%	-50%	-50%	-50%	-50%	-50%	-50%	-50%
Asset Renewal Funding Ratio %	0%	23%	149%	13%	-113%	-73%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Asset Renewal Funding Ratio Target Min%	90%	90%	90%	90%	90%	90%	90%	90%	90%	90%	90%	90%	90%	90%	90%	90%	90%	90%	90%	90%	90%	90%
Asset Renewal Funding Ratio Target Max%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
FINANCIAL INDICATOR CALCULATION DATA NB: Table shows the movement from 1 year to the next.	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	
	Year 0	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20	
	Actual \$'000	Actual \$'000	Actual \$'000	Budget \$'000	Budget \$'000	Plan \$'000	Plan \$'000	Plan \$'000	Plan \$'000	Plan \$'000	Plan \$'000	Plan \$'000	Plan \$'000	Plan \$'000	Plan \$'000	Plan \$'000	Plan \$'000	Plan \$'000	Plan \$'000	Plan \$'000	Plan \$'000	Plan \$'000
Major Controllable Source of Operating Income (e.g. council rates)	883	80	(32)	312	95	223	173	175	186	191	0	0	0	0	0	0	0	0	0	0	0	0
Asset Management Plan recommended Capital Expenditure on Renewal/Replacement of Existing Assets	1,876	(701)	(232)	(114)	290	(290)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Capital Expenditure on Renewal/Replacement of Existing Assets accommodated in LTFP	1,876	(248)	2,282	(102)	(1,314)	(1,665)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Difference in Asset Renewal/Replacement proposed in AMP and accommodated in LTFP	0	453	2,514	12	(1,604)	(1,375)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
OTHER RELATED DATA																						
Asset Management Plan recommended Maintenance of Existing Assets	5	239	42	43	44	45	46	47	48	49	0	0	0	0	0	0	0	0	0	0	0	0
Maintenance of Existing Assets accommodated in LTFP	5	173	42	43	44	45	46	47	48	49	0	0	0	0	0	0	0	0	0	0	0	0
Difference in Asset Maintenance proposed in AMP and accommodated in LTFP	0	(66)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Tasman Council Long-term Financial Plan
Summary of Financial Performance and Position for the Years Ending 30 June 2017 to the 30 June 2037

Revised 24/6/2020

Revised 24/6/2020

KEY FINANCIAL INDICATORS. Year Ending 30 June:	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
	Year 0 Actual	Year 1 Actual	Year 2 Actual	Year 3 Budget	Year 4 Budget	Year 5 Plan	Year 6 Plan	Year 7 Plan	Year 8 Plan	Year 9 Plan	Year 10 Plan	Year 11 Plan	Year 12 Plan	Year 13 Plan	Year 14 Plan	Year 15 Plan	Year 16 Plan	Year 17 Plan	Year 18 Plan	Year 19 Plan	Year 20 Plan
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Surplus Ratio %	14%	3%	15%	3%	1%	0%	0%	0%	0%	1%	1%	2%	2%	3%	3%	4%	4%	5%	5%	5%	6%
Operating Surplus Ratio Target Min%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Operating Surplus Ratio Target Max%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Net Financial Liabilities Ratio %	85%	101%	112%	-74%	-87%	-86%	-84%	-86%	-87%	-89%	-92%	-95%	-96%	-100%	-103%	-107%	-112%	-117%	-121%	-120%	-126%
Net Fin Liabilities Ratio Target Min%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Net Fin Liabilities Ratio Target Max%	-50%	-50%	-50%	-50%	-50%	-50%	-50%	-50%	-50%	-50%	-50%	-50%	-50%	-50%	-50%	-50%	-50%	-50%	-50%	-50%	-50%
Asset Renewal Funding Ratio %	100%	123%	273%	286%	173%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Asset Renewal Funding Ratio Target Min%	90%	90%	90%	90%	90%	90%	90%	90%	90%	90%	90%	90%	90%	90%	90%	90%	90%	90%	90%	90%	90%
Asset Renewal Funding Ratio Target Max%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
FINANCIAL INDICATOR CALCULATION DATA	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
	Year 0 Actual	Year 1 Actual	Year 2 Actual	Year 3 Budget	Year 4 Budget	Year 5 Plan	Year 6 Plan	Year 7 Plan	Year 8 Plan	Year 9 Plan	Year 10 Plan	Year 11 Plan	Year 12 Plan	Year 13 Plan	Year 14 Plan	Year 15 Plan	Year 16 Plan	Year 17 Plan	Year 18 Plan	Year 19 Plan	Year 20 Plan
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Total Operating Revenue	6,555	6,635	6,603	6,915	7,010	7,233	7,406	7,582	7,768	7,959	8,155	8,357	8,564	8,774	8,993	9,217	9,449	9,686	9,931	10,182	10,426
Asset Management Plan recommended Capital Expenditure on Renewal/Replacement of Existing Assets	2,652	1,951	1,719	1,605	1,895	1,605	1,605	1,605	1,605	1,605	1,605	1,605	1,756	1,605	1,605	1,605	1,605	1,605	1,605	2,281	1,605
Capital Expenditure on Renewal/Replacement of Existing Assets accommodated in LTFP	2,652	2,404	4,686	4,584	3,270	1,605	1,605	1,605	1,605	1,605	1,605	1,605	1,756	1,605	1,605	1,605	1,605	1,605	1,605	2,281	1,605
Difference in Asset Renewal/Replacement proposed in AMP and accommodated in LTFP	0	453	2,967	2,979	1,375	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
OTHER RELATED DATA																					
Asset Management Plan recommended Maintenance of Existing Assets	1,426	1,665	1,707	1,749	1,793	1,838	1,884	1,931	1,979	2,029	2,079	2,131	2,185	2,239	2,295	2,353	2,411	2,472	2,533	2,597	2,662
Maintenance of Existing Assets accommodated in LTFP	1,492	1,665	1,707	1,749	1,793	1,838	1,884	1,931	1,979	2,029	2,079	2,131	2,185	2,239	2,295	2,353	2,411	2,472	2,533	2,597	2,662
Difference in Asset Maintenance proposed in AMP and accommodated in LTFP	66	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0